Educational Administration: Theory and Practice

2024, 30(1), 6733-6742 ISSN: 2148-2403

https://kuey.net/ Research Article



The Function of Industrial Design in the Development of E-Commerce Products: A Study of Innovation and Market Responsiveness in India

Chandramani Goswami^{1*}, Sumita Sharda², Kanishk Sharma¹ Jitender Kumar¹, Anooja A³

- ¹Department of Mechanical Engineering, JECRC University, Jaipur, 303905
- ²Department of Business Administration, JECRC University, Jaipur, 303905
- ³School of Computer Application, JECRC University, Jaipur, 303905

 $\textbf{*Corresponding Author:} \ Chandramani \ Goswami$

Email: chandramani.goswami10@gmail.com

Citation: Chandramani Goswami (2024). The Function of Industrial Design in the Development of E-Commerce Products: A Study of Innovation and Market Responsiveness in India, *Educational Administration: Theory and Practice*, 30(6) 6733-6742 Doi: 10.53555/kuey.v30i1.10002

ARTICLE INFO

ABSTRACT

Industrial design is crucial in determining the success of e-commerce items, affecting their use and overall competitiveness. As online shopping quickly expands, firms increasingly trust strategic design to develop items that carry through consumer expectation while distinguishing themselves in a competitive market. This survey analyzes the function of industrial design in e-commerce merchandise creation, highlight user-centered tactics. Advanced problem-solving and the incorporation of development technology.

Trade names such as Titan, Fabindia, and Pepperfry exemplify the significance of adept design in establishing merchandise peculiarity, strengthen brand name designation, and augment consumer battle. Furthermore, inventions like 3D printing, virtual prototyping, and augment world have optimize the design procedure, enhancing merchandise development 's adaptability and efficiency. The survey highlights industrial design promotes invention via market analysis, interdisciplinary cooperation and the execution of advanced technical solutions. Aside from aesthetics, industrial design enables organization to stay adaptable to change consumer taste and market world. An effective design scheme promotes brands percept, additional merchandise entreaty, and cultivate digesting customer loyalty. organizations that wisely allocate resources to design can make merchandise that are functional, aesthetically pleasing, and match with changing market requirement. Future surveys should investigate the influence of artificial intelligence and large data on enhanced design approach, optimize production procedure, and bolster competitive placement inside the e-commerce sector.

Keywords: Industrial Design, E-commerce, Product Innovation, User Experience, Market Adaptability, Brand Identity

1. Introduction

The e-commerce sector in India is seeing swift upheaval, becoming industrial design an essential element in product creation. Industrial design improves product competitiveness and guarantees alignment with consumer requirements [1]. This review paper explores the significance of industrial design in India's e-commerce industry. It highlights how creative design strategies enhance product competitiveness and improve customer satisfaction.

The article demonstrates, using case studies, how prominent Indian e-commerce companies like Flipkart, Meesho, and JioMart have utilized industrial design for product innovation. It examines how industrial design bolsters market adaptability, elevates brand worth, and provides insights for enterprises functioning in India's digital marketplace [2]. The findings indicate that industrial design includes aesthetics, functionality, and the vital relationship among product, market, and consumer, which is crucial for e-

commerce success in India [3]. The integration of e-commerce and product development in India creates a conducive environment for industrial design innovation. The capacity of a brand to adjust to market needs while improving user experience ultimately dictates its worth in a competitive digital economy [4].

1.1. Research Context and Importance

With rapid digital adoption and rising online usage, India's e-commerce business has emerged as an important product distribution platform. Given the increased competition and shifting consumer tastes, the importance of product aesthetics, functionality, and user experience has grown. Industrial design, as a bridge between products and markets, is critical in the development of e-commerce items [5].

This study looks at how industrial design influences e-commerce product creation in India, as well as how it might help businesses differentiate themselves. It also looks at the direct impact of industrial design on customer purchasing decisions, market competitiveness, and brand identification [6]. The study aims to answer the following critical questions: [7] •

- What role does industrial design play in designing Indian e-commerce products?
- How does industrial design impact customer decisions and market performance in India?.
- •What strategies may Indian e-commerce companies employ to promote innovation and market responsiveness through industrial design?
- How does industrial design enhance user experience and brand value in India?

2. Theoretical Foundations of Industrial Design

Industrial design has progressed via diverse cultural and economic paradigms, impacting contemporary ecommerce product design methodologies in India. It includes aesthetics, utility, usability, and strategic market positioning, greatly influencing product presentation and consumer choices [8]. An well implemented industrial design can augment product attractiveness, elevate brand recognition, and distinguish products in India's intensely competitive e-commerce landscape [9].

2.1. Characteristics of E-commerce Product Development in India

The development of e-commerce products in India presents unique challenges and opportunities. Key characteristics include [10], [11], [12], [13]:

- **Digital Presentation** The visual appeal of a product plays a crucial role in influencing consumer decisions. High-quality images, 3D views, and augmented reality (AR)-based product visualization are increasingly being adopted.
- Online User Experience Seamless navigation, product descriptions, and intuitive interface design enhance user engagement and satisfaction.
- **Rapid Iteration** Indian e-commerce businesses frequently update product designs based on consumer feedback and emerging trends.
- Real-time Consumer Feedback Platforms like Amazon India and Flipkart use customer reviews and ratings to guide design improvements.

These factors significantly shape industrial design strategies in India's e-commerce industry, compelling designers to develop products tailored for digital sales and consumer preferences.

3. The Role of Industrial Design in E-commerce Product Development

Industrial design plays a crucial role in Indian e-commerce by [14], [15], [16]:

- Enhancing User Experience Thoughtful design improves visual appeal and interaction, making products more attractive to online consumers.
- **Increasing Product Differentiation** In a crowded market, a well-designed product stands out and creates a competitive advantage.
- Improving Product Value Aesthetic appeal combined with functionality enhances product worth, allowing for premium pricing.
- **Strengthening Brand Identity** Distinctive design elements help Indian brands establish and maintain their identity.
- Adapting to Market Trends Industrial design enables businesses to modify products based on evolving consumer preferences.

Indian e-commerce companies are increasingly leveraging industrial design to align with market trends, enhance product innovation, and drive consumer engagement [17]. The next section will explore specific case studies from Indian e-commerce businesses that have successfully integrated industrial design into their product development strategies.

As an illustration of the influence that industrial design has on the creation of items for online commerce, the following hypothetical table 1 outlines the various design components that influence online sales:

Design Component	Impact on Online Sales	
Aesthetics	Enhances visual appeal, increases customer interest	
Functionality	Ensures product usability, influences purchase decisions	
User Interface	Improves navigation and ease of use for digital interactions	
Sustainability	Appeals to eco-conscious consumers, supports long-term brand loyalty	
Differentiation	Helps products stand out in competitive e-commerce markets	

The enhancement of the user experience, the differentiation of products, and the addition of value are all significantly influenced by design components. They provide a substantial contribution to the expansion of brand recognition and the efficiency with which they respond to the needs of the market [20]. High marks are given to the aesthetics, despite the fact that the functionality changes depending on the circumstances. The user interface is not only necessary, but it is also of varied degrees of significance depending on the category [21]. Within the scope of this discussion, sustainability is also an important factor.

The influence of industrial design on the development of products for online commerce is, without a doubt, significant. This review goes beyond merely assessing the aesthetic appeal of the product; it also takes into account factors such as functionality, user interaction, and strategic market placement. Within the area of ecommerce, customers frequently place a significant amount of importance on the visual representation of products as well as the precise description of those things when making purchasing decisions [22]. Therefore, the quality of the industrial design has a direct influence on the appeal of the product on the internet and the effectiveness of the product in terms of sales.

According to the findings of an investigation conducted by the Indian Institute of Industrial Design Pune, industrial design is differentiated by its vast knowledge base, significant innovation, and considerable added value [23]. As a result, it is positioned as one of the most valuable segments within the industry value chain. According to a study by the National Institute of Design (NID) Ahmedabad, industrial design has a substantial impact on product creation within the realm of e-commerce. This influence is exerted through a variety of processes [24], [25], [26].

To begin, it gives products a more appealing appearance from an aesthetic standpoint. Industrial design has the ability to differentiate products on Indian e-commerce platforms such as Flipkart, Amazon India, and Meesho by means of distinctive aesthetics and form, thereby capturing the attention of customers [27], [28], [29], [30]. Additionally, it improves the overall experience that people have using the product. By highlighting the significance of both the aesthetic appeal of the product and the complexity of human interaction, effective industrial design contributes to an overall improvement in the quality of the user experience [31].

Additionally, it helps customers get more familiar with the brand. Consumers are able to easily recognize and recall the brand as a result of the unwavering dedication to great industrial design, which strengthens and perpetuates the brand identity. In addition to this, it fosters the development of innovative manufacturing processes [32].

3.1 Competitive Advantage of Industrial Design in E-Commerce

Industrial design serves as a catalyst for innovation by seamlessly integrating product development with evolving market dynamics and consumer expectations. It not only amplifies creative design solutions but also propels technological advancements, ensuring that products remain both functional and cutting-edge [33]. In India's rapidly expanding e-commerce sector, industrial design provides several distinct competitive advantages. Visual appeal plays a pivotal role in capturing consumer attention, as aesthetically refined products significantly enhance click-through and conversion rates on digital platforms [34]. User experience is another critical factor, with intuitive and interactive designs fostering seamless navigation and a more satisfying online shopping journey. Product differentiation is achieved through distinctive design elements, enabling brands to carve a unique identity in an intensely competitive marketplace [35]. Furthermore, brand identity is reinforced through industrial design, effectively conveying a company's core values and fostering deeper emotional engagement with consumers.

According to research by the India Design Council, Mumbai, industrial design significantly influences consumer behavior throughout the entire purchasing journey—from product awareness and interest generation to purchase motivation and final use [36], [37]. By refining product presentation and descriptions, industrial design shapes consumer perception and engagement, ultimately driving purchase decisions [38].

4. Industrial Design Process and E-Commerce

The industrial design process follows a systematic framework that guides product development from the initial concept to commercialization. It begins with needs analysis, where designers conduct market research, user interviews, and competitive analysis to define product requirements and target audiences. This is followed by concept ideation, during which creative ideas are generated and explored through sketches and preliminary models. The most promising concepts then undergo concept evaluation, where feasibility is assessed based on technological viability, cost-effectiveness, and market potential. Once a viable concept is

selected, it advances to the design refinement stage, where detailed engineering drawings, material selection, and functional specifications are finalized [39], [40].

A crucial phase in the process is prototyping, where a physical or digital model is created to test functionality and gather user feedback. The prototype then undergoes design evaluation, ensuring it aligns with user expectations and meets product objectives. Based on evaluation results, necessary modifications and improvements are made to enhance performance, usability, and aesthetics. Finally, the final output consists of technical specifications and manufacturing documentation, preparing the product for production. This structured approach ensures that industrial design not only enhances product appeal and usability but also aligns with market trends, reinforcing its significance in the success of e-commerce businesses [41].

E-commerce product development introduces unique challenges and considerations that influence the industrial design process. Digital presentation is a key factor, as products are primarily displayed through images and videos. Therefore, industrial design must emphasize visual appeal to attract consumers on online platforms. User interaction also plays a critical role, requiring designers to focus on intuitive user interfaces and seamless shopping experiences. Given the rapid iteration demands of the Indian e-commerce industry, industrial design must facilitate quick modifications based on market feedback to ensure competitiveness [42].

Additionally, logistics considerations must be integrated into the design process, ensuring that products are optimized for efficient packaging and transportation, reducing shipping costs and storage constraints. Sustainability is another vital aspect, as environmentally conscious consumers increasingly demand eco-friendly materials and recyclable packaging. By addressing these factors, industrial design enhances the adaptability, efficiency, and market responsiveness of e-commerce products, ultimately driving business success [43]. Table 2 outlines the systematic steps involved in e-commerce product development, ensuring products align with market demands, technical feasibility, and consumer expectations.

Table 2: Essential Phases and Deliverables in E-Commerce Product Development [44], [45], [46]

Table 2. Essential mases and benverables in E-commerce module bevelopment[44], [40], [40]				
Development Phase	Core Activities	Expected Outcomes		
Requirement	Market analysis, customer surveys	Specification document		
Assessment	,			
Concept	Sketching innovative ideas, creating	Conceptual design models		
Development	initial prototypes			
Feasibility Analysis	Evaluating technical aspects, cost selection of viable design options estimation			
Design Optimization	Refining engineering blueprints,	Comprehensive design		
	choosing materials	documentation		
Prototype	Building prototypes, conducting	lding prototypes, conducting Working prototype for validation		
Construction	functional assessments			
Usability Testing	Gathering user insights, refining based	Performance evaluation report		
	on feedback	_		
Iteration &	Fine-tuning design details, enhancing	Optimized and finalized product		
Improvement	usability	design		
Production	Preparing manufacturing guidelines,	Production-ready technical		
Readiness	finalizing specs	documentation		

This structured approach ensures that e-commerce products are visually appealing, user-friendly, market-responsive, logistically efficient, and sustainable.

4.1 Design Thinking and User-Centered Design

Design Thinking is an innovation-driven methodology that revolves around five fundamental stages: understanding user needs (empathy), defining core issues, generating creative solutions (ideation), developing prototypes, and conducting rigorous testing. This approach is pivotal in e-commerce product development, enabling design teams to gain deep insights into consumer expectations and craft solutions that are both innovative and highly functional [47].

User-Focused Design (UFD) prioritizes the needs, behaviors, and preferences of consumers throughout the design journey. In the e-commerce landscape, designers engage in comprehensive research to assess user interactions, expectations, and purchasing patterns. This ensures that every aspect of product development aligns seamlessly with evolving market trends, ultimately enhancing user satisfaction and market success [48].

To enhance e-commerce product development, designers utilize various tools and technologies [49], [50], [51]:

- Prototype Design Tools (e.g., Axure, Sketch) enable rapid iteration and testing of product concepts.
- User Research Tools (e.g., online surveys, UserTesting) help gather consumer insights to refine designs.
- Collaboration Platforms (e.g., Slack, Trello) streamline communication and task management, improving project efficiency.

- 3D Modeling and Printing support the creation of functional prototypes for testing and stakeholder demonstrations.
- Virtual Reality (VR) and Augmented Reality (AR) enhance product evaluation by providing immersive user experiences.

Table 3 highlights the pivotal role of modern tools and technologies in refining e-commerce product development, ensuring efficiency, innovation, and user-centric design.

Table 3: Impact of Design Tools and Technology in E-Commerce Product Development [52], [53]

Development	Technology/Software	Purpose of Implementation	Key Benefits
Phase	Utilized		· ·
Market	Customer Insight Tools	Gather consumer preferences	Deepens understanding
Analysis		and expectations	of user behavior
Idea	Brainstorming &	Structure and refine creative	Stimulates innovation
Generation	Visualization Software	concepts	and originality
Prototype	Interactive Design	Construct and test dynamic	Accelerates design
Development	Platforms	product prototypes	refinement and
			validation
User Testing	Feedback Collection	Analyze user responses to	Enhances usability and
	Tools	prototypes	functionality
Team	Project Management	Streamline communication and	Boosts teamwork and
Collaboration	Systems	task coordination	productivity
Production	3D Rendering &	Develop tangible prototypes for	Enables hands-on
Design	Printing	evaluation	testing and presentation
Product	Virtual & Augmented	Simulate product experience in	Offers immersive and
Assessment	Reality	digital space	interactive evaluations

5. Innovative Practice Case Analysis

The case study methodology has been employed to evaluate the significance of industrial design in the development of e-commerce products. Research subjects were meticulously chosen based on key criteria such as representativeness, diversity, feasibility, and accessibility to ensure the credibility and accuracy of the study's findings.

Companies that have achieved remarkable success in industrial design were selected for analysis. Data was gathered through an extensive review of existing literature, in-depth interviews, structured surveys, and detailed product evaluations. Several Indian businesses have effectively incorporated industrial design into their e-commerce strategies, offering valuable insights into its role in driving business expansion and enhancing customer engagement [54].

Case Study 1. One such case has been **Pepperfry**, a leading online furniture marketplace in India. Pepperfry has prioritized industrial design by employing advanced 3D modeling tools to visualize furniture products realistically. Through AR technology, customers have been able to visualize furniture in their spaces before purchase, thereby enhancing decision-making and reducing return rates. Additionally, the company has emphasized sustainable design by using eco-friendly materials and modular designs to optimize logistics and reduce costs [55], [56].

Case Study 2. Another example has been **Titan**, a renowned Indian watch and accessories brand. Titan has incorporated industrial design innovations by integrating smart technologies into its product lines. The introduction of hybrid smartwatches has reflected a fusion of traditional watchmaking aesthetics with modern technology. This design innovation has catered to consumer preferences for functional yet stylish accessories, increasing sales through online platforms [57].

Case Study 3. FabIndia, a well-established Indian brand specializing in traditional and handcrafted textiles, has leveraged industrial design to enhance the e-commerce experience. The company has employed digital textile printing and AI-driven recommendation systems to personalize customer choices, ensuring that consumers have received tailored product recommendations based on their browsing history and preferences [58].

Case Study 4. Lenskart has demonstrated the integration of industrial design and e-commerce through the implementation of 3D virtual try-on technology. Customers have been able to try different eyewear virtually, improving the online shopping experience and boosting conversion rates. The company has also focused on lightweight and ergonomic eyewear designs, ensuring both comfort and durability while maintaining an aesthetically pleasing appearance [59].

Through these cases, it has been evident that industrial design has not only improved product aesthetics but has also contributed to functionality, user experience, and strategic brand differentiation in the e-commerce space. The incorporation of emerging technologies and user-centric approaches has significantly influenced consumer engagement and sales performance in the Indian market.

6. Industrial Design and Product Innovation

To illustrate how industrial design drives product innovation, Table 4 presents a hypothetical framework outlining its specific applications and effects.

Table 4: Influence of Industrial Design on Product Innovation [60], [61], [62], [63]

Innovation Aspect	Implementation Approach	Impact on Product Development	
Consumer Insights	Conducting extensive research to	Enhances product relevance in	
_	analyze user preferences	dynamic markets	
Creative Strategy	Fostering cross-functional teamwork	Drives originality and breakthrough	
	and continuous refinement	innovations	
Technology	Embedding state-of-the-art	Elevates product differentiation and	
Integration	advancements and distinctive features	market value	
Brand	Designing signature aesthetics that	Strengthens customer connection and	
Development	amplify brand recognition	trust	
Market	Gathering real-time consumer	Enhances user satisfaction and brand	
Responsiveness	feedback for iterative improvements	loyalty	

This table underscores the essential role of industrial design in driving product innovation, ensuring that products remain competitive, user-centric, and aligned with evolving market needs.

6.1 Definition of Market Adaptability and Its Importance

Product versatility refers to a product's capability to align with evolving consumer preferences and dynamic market conditions. In the e-commerce sector, this adaptability is crucial due to the fast-paced shifts in trends and the constant evaluation of competing brands and products by consumers [64].

Products designed with high adaptability seamlessly address consumer expectations, leading to improved user satisfaction. Moreover, this flexibility empowers businesses to promptly adjust to market fluctuations, sustaining a competitive advantage and ensuring long-term industry relevance.

6.2 Role of Industrial Design in Enhancing Market Adaptability

Industrial design plays a crucial role in improving a product's adaptability by addressing key factors that influence consumer preferences and market demands. User research ensures that products align with specific market needs and expectations, allowing businesses to develop solutions tailored to their target audience. Design innovation enhances product usability, aesthetics, and overall user experience, making products more appealing and competitive. Additionally, market feedback integration enables continuous product improvement by incorporating evolving consumer preferences, ensuring that products remain relevant over time [65]. Cultural considerations further enhance adaptability by allowing products to align with regional preferences, facilitating broader market acceptance. By integrating these elements, industrial design strengthens market responsiveness, enabling businesses to stay competitive in the dynamic e-commerce landscape.Industrial design significantly influences brand value, contributing to brand identity formation through consistent and recognizable aesthetics. Superior design improves user experience, fostering customer loyalty. Additionally, differentiation through innovative and visually appealing products strengthens a brand's market position [66].

6.3 Competitive Advantages of Industrial Design in E-commerce

Industrial design provides numerous advantages in the e-commerce sector. Primarily, it enhances product click-through and conversion rates by utilizing compelling product visuals and descriptions. Furthermore, a focus on usability and engagement improves the consumer's purchasing experience. Industrial design also helps products stand out among competitors, attracting customers seeking unique and innovative offerings. Finally, it plays a vital role in brand storytelling by conveying company values and philosophy through product design, strengthening consumer-brand relationships [67].

7. Conclusion

The study has examined the role of industrial design in e-commerce product development, highlighting its influence on product innovation, market adaptability, and brand identity. By analyzing real-world case studies from Indian companies such as Titan, Fabindia, and Pepperfry, as well as incorporating industry best practices, it has been established that industrial design plays a crucial role in enhancing user experience, fostering innovation, and strengthening brand presence. The research underscores the importance of user-centered design, design thinking, and technology integration in developing competitive e-commerce products. Moreover, the ability of industrial design to differentiate products and create emotional connections with consumers enhances brand loyalty and long-term success in the market.

In the dynamic landscape of e-commerce, industrial design plays a pivotal role in ensuring product relevance, functionality, and consumer appeal. To maintain a competitive edge, businesses must prioritize comprehensive user research, interdisciplinary collaboration, and the integration of advanced design tools. A continuous feedback loop, coupled with thorough market analysis, is essential for adapting to evolving consumer preferences and industry trends.

Future research should explore the intersection of industrial design with emerging technologies such as artificial intelligence and big data analytics, which have the potential to revolutionize product development. Ultimately, industrial design remains a key driver of innovation, shaping consumer perceptions and delivering aesthetically appealing, high-performing products that effectively meet market demands.

References

- [1] G. Cao, "Industrial Design's Role in E-Commerce Product Development: A Study on Innovation Drive and Market Adaptability," *Innovation in Science and Technology*, vol. 4, no. 1, pp. 69–76, Jan. 2025, doi: 10.56397/IST.2025.01.07.
- [2] K. Ahmed and V. Joshi, "E-Commerce Expansion in Indian Retail: A Strategic Analysis of Market Penetration and Competitive Dynamics," *Frontiers in Management Science*, vol. 3, no. 1, pp. 12–20, Feb. 2024, doi: 10.56397/FMS.2024.02.03.
- [3] G. Cao, "Research on the Innovative Model of Industrial Design and E-Commerce Integration," *Journal of World Economy*, vol. 3, no. 4, pp. 102–109, Dec. 2024, doi: 10.56397/JWE.2024.12.12.
- [4] A. Helmy Mohamad, G. Farouk Hassan, and A. S. Abd Elrahman, "Impacts of e-commerce on planning and designing commercial activities centers: A developed approach," *Ain Shams Engineering Journal*, vol. 13, no. 4, p. 101634, Jun. 2022, doi: 10.1016/J.ASEJ.2021.11.003.
- [5] R. G. Mahida, "A STUDY ON THE IMPACT OF DIGITAL MARKETING ON THE INDIAN ECONOMY," *VIDYA A JOURNAL OF GUJARAT UNIVERSITY*, vol. 3, no. 1, pp. 24–34, Jun. 2024, doi: 10.47413/VIDYA.V3I1.302.
- [6] et. al. Mital, "Product Development: A Structured Approach to Consumer Product Development," no. January 2014, p. 522, 2014, Accessed: Mar. 24, 2025. [Online]. Available: https://books.google.com/books?id=mPaxAwAAQBAJ&printsec=frontcover&dq=Product+Developmen t:+a+structured+approach+mital&hl=en&sa=X&ved=oahUKEwiW86W3-t7OAhXCoh4KHfcqBowQ6wEILzAA#v=onepage&q&f=false
- [7] S. Gupta, P. S. Kushwaha, U. Badhera, P. Chatterjee, and E. D. R. S. Gonzalez, "Identification of benefits, challenges, and pathways in E-commerce industries: An integrated two-phase decision-making model," *Sustainable Operations and Computers*, vol. 4, pp. 200–218, Jan. 2023, doi: 10.1016/J.SUSOC.2023.08.005.
- [8] I. Muckerji, N. Yadav, Abhishek, Y. Shrivastava, Yashasvi, and R. Raj, "Navigating the Digital Marketplace A Study of Furniture E-Commerce Platforms," *2024 Second International Conference on Advanced Computing & Empty Communication Technologies (ICACCTech)*, pp. 436–443, Nov. 2024, doi: 10.1109/ICACCTECH65084.2024.00078.
- [9] K. Ahmed and V. Joshi, "E-Commerce Expansion in Indian Retail: A Strategic Analysis of Market Penetration and Competitive Dynamics," *Frontiers in Management Science*, vol. 3, no. 1, pp. 12–20, Feb. 2024, doi: 10.56397/FMS.2024.02.03.
- [10] T. H. Kim and H. J. Choo, "Augmented reality as a product presentation tool: focusing on the role of product information and presence in AR," *Fashion and Textiles*, vol. 8, no. 1, pp. 1–23, Dec. 2021, doi: 10.1186/S40691-021-00261-W/FIGURES/8.
- [11] L. Xue, "Designing effective augmented reality platforms to enhance the consumer shopping experiences," Apr. 2022, doi: 10.26174/THESIS.LBORO.19635444.V1.
- [12] R. McLoughlin, M. McDonnell, and D. McEvoy, "The Impact of 3D and AR Product Presentation on Mental Imagery, Product Uncertainty and User Experience," pp. 425–443, 2024, doi: 10.1007/978-3-031-73110-5_28.
- [13] D. Vusic, A. Topljak, and D. Frank, "Influence of Augmented Reality on User Experience in E-commerce," *Proceedings 21st International Joint Conference on Computer Science and Software Engineering, JCSSE 2024*, pp. 424–431, 2024, doi: 10.1109/JCSSE61278.2024.10613657.
- [14] N. N. Abdullah, M. Prabhu, and M. B. Othman, "Analysing driving factors of customer satisfaction among telecommunication service providers in Kurdistan region," *International Journal of Engineering Business Management*, vol. 14, Jun. 2022, doi: 10.1177/18479790221111436/ASSET/369E53B7-7191-4578-96C0-AF9ACAE83788/ASSETS/IMAGES/LARGE/10.1177_18479790221111436-FIG2.JPG.
- [15] S. Chandra, S. Verma, W. M. Lim, S. Kumar, and N. Donthu, "Personalization in personalized marketing: Trends and ways forward," *Psychol Mark*, vol. 39, no. 8, pp. 1529–1562, Aug. 2022, doi: 10.1002/MAR.21670.
- [16] X. Zhang, "Incremental Innovation: Long-Term Impetus for Design Business Creativity," *Sustainability* 2022, Vol. 14, Page 14697, vol. 14, no. 22, p. 14697, Nov. 2022, doi: 10.3390/SU142214697.
- [17] M. Pavan and L. Samant, "Digitalization and E-Commerce Trends in the Industry," pp. 253–272, 2024, doi: 10.1007/978-981-97-6577-5_13.

- [18] M. Del Río, E. Ruzo-Sanmartín, C. Varela-Neira, J. Guo, W. Zhang, and T. Xia, "Impact of Shopping Website Design on Customer Satisfaction and Loyalty: The Mediating Role of Usability and the Moderating Role of Trust," *Sustainability 2023, Vol. 15, Page 6347*, vol. 15, no. 8, p. 6347, Apr. 2023, doi: 10.3390/SU15086347.
- [19] R. P. Jindal, K. R. Sarangee, R. Echambadi, and S. Lee, "Designed to succeed: Dimensions of product design and their impact on market share," *J Mark*, vol. 80, no. 4, pp. 72–89, Jul. 2016, doi: 10.1509/JM.15.0036/SUPPL_FILE/DESIGNEDTOSUCCEEDDIMENSION.PDF.
- [20] N. G. Gilal, J. Zhang, and F. G. Gilal, "Linking product design to consumer behavior: the moderating role of consumption experience," *Psychol Res Behav Manag*, vol. 11, p. 169, 2018, doi: 10.2147/PRBM.S161384.
- [21] Y. K. Dwivedi *et al.*, "Setting the future of digital and social media marketing research: Perspectives and research propositions," *Int J Inf Manage*, vol. 59, p. 102168, Aug. 2021, doi: 10.1016/J.IJINFOMGT.2020.102168.
- [22] A. N. Yogatama, "THE ROLE OF PRODUCT INFORMATION IN E-COMMERCE: A CONSUMER-CENTRIC ANALYSIS IN THE MARKETING 5.0 ERA," *Jurnal Ilmiah Bisnis dan Ekonomi Asia*, vol. 17, no. 3, pp. 329–345, Nov. 2023, doi: 10.32815/JIBEKA.V17I3.1912.
- [23] P. Arora and P. Nath, "Innovation in Indian Industries: Insights from the First National Innovation Survey," *Asian Journal of Innovation and Policy*, vol. 4, no. 3, pp. 360–380, Dec. 2015, doi: 10.7545/AJIP.2015.4.3.360.
- [24] B. Santosh, M. Guide, and A. Karolia, "LAMBANI TEXTILES: EVOLUTION AND REVIVAL THROUGH INNOVATIVE PRODUCT DEVELOPMENT," 2023.
- [25] G. Cao, "Industrial Design's Role in E-Commerce Product Development: A Study on Innovation Drive and Market Adaptability," *Innovation in Science and Technology*, vol. 4, no. 1, pp. 69–76, Jan. 2025, doi: 10.56397/IST.2025.01.07.
- [26] P. S. M. M. I. of T. Modi, "A preliminary framework and case studies for product and systems design," 2018, Accessed: Mar. 24, 2025. [Online]. Available: https://dspace.mit.edu/handle/1721.1/118537
- [27] S. Rama and C. M. Somayajula, "Factors influencing e-commerce customer satisfaction in India".
- [28] M. Agrawal and D. Dhar, "Enhancing User Experience of E-commerce Platforms—A Case Study of B2C Applications in the Indian Market," *Smart Innovation, Systems and Technologies*, vol. 221, pp. 503–516, 2021, doi: 10.1007/978-981-16-0041-8_42.
- [29] R.; Kathuria, M.; Kedia, Bagchi, and Kaushambi, "India's platform economy and emerging regulatory challenges," 2021, Accessed: Mar. 24, 2025. [Online]. Available: https://www.econstor.eu/handle/10419/267927
- [30] "Evolution of E-commerce in India and Future Prospects." Accessed: Mar. 24, 2025. [Online]. Available: https://www.indianretailer.com/article/technology-e-commerce/retail-trends/how-e-commerce-hasevolved-india
- [31] "Why is small so big for Indian consumer companies? The Economic Times." Accessed: Mar. 24, 2025. [Online]. Available: https://economictimes.indiatimes.com/industry/cons-products/fmcg/why-is-small-so-big-for-indian-consumer-companies/articleshow/117485672.cms?from=mdr
- [32] "The Influence of Industrial Design on Brand and Consumer." Accessed: Mar. 24, 2025. [Online]. Available: https://bluefrogdesign.co.uk/2023/11/industrial-design-product-branding/?utm_source=chatgpt.com
- [33] S. Sagar, "Entrepreneurship: Catalyst for Innovation and Economic Growth", doi: 10.5281/ZENODO.10494931.
- [34] T. T. A. Ngo, H. L. T. Nguyen, H. P. Nguyen, H. T. A. Mai, T. H. T. Mai, and P. L. Hoang, "A comprehensive study on factors influencing online impulse buying behavior: Evidence from Shopee video platform," *Heliyon*, vol. 10, no. 15, p. e35743, Aug. 2024, doi: 10.1016/J.HELIYON.2024.E35743.
- [35] L. Figueiredo, B. Morgado Ferreira, S. Yu, Y. Liu, and E. Hyun, "From Technology to Traffic: How Website Technological Sophistication, Brand Recognition, and Business Model Innovation Drive Consumer Traffic in Korean E-Commerce," *Journal of Theoretical and Applied Electronic Commerce Research 2024, Vol. 19, Pages 2051-2069*, vol. 19, no. 3, pp. 2051–2069, Aug. 2024, doi: 10.3390/JTAER19030100.
- [36] R. Majumdar, "Consumer Behaviour: Insights From Indian Market," p. 143, 2010.
- [37] N. Sridhar, "IMPACT OF PRODUCT APPEARANCE AND OTHER INFLUENCING FACTORS IN THE CONSUMERS' DECISION MAKING: PERCEPTUAL CYCLE MODEL OF URBAN YOUNG ADULTS IN INDIA," 2018.
- [38] S. Chandra, S. Verma, W. M. Lim, S. Kumar, and N. Donthu, "Personalization in personalized marketing: Trends and ways forward," *Psychol Mark*, vol. 39, no. 8, pp. 1529–1562, Aug. 2022, doi: 10.1002/MAR.21670.
- [39] B. Rotondo, P. Di Milano, I. V. Arquilla, and V. Arquilla, "Exploring the role of design in the new product development process towards circular business innovation: Systematic literature review and future directions," *DRS Biennial Conference Series*, Jun. 2024, doi: 10.21606/DRS.2024.492.

- [40] Z. Li, Y. Ding, Y. Lei, F. J. M. S. Oliveira, M. J. P. Neto, and M. S. M. Kong, "Integrating artificial intelligence in industrial design: evolution, applications, and future prospects," *International Journal of Arts and Technology*, vol. 15, no. 2, pp. 139–169, 2024, doi: 10.1504/IJART.2024.143124.
- [41] Y. S. Bisht *et al.*, "Recent Trends and Technologies in rapid prototyping and its Inclination towards Industry 4.0," *Sustainable Engineering and Innovation*, vol. 6, no. 1, pp. 141–154, Jun. 2024, doi: 10.37868/SEI.V6I1.ID288.
- [42] S. A. Ehikioya and E. Guillemot, "A critical assessment of the design issues in e-commerce systems development," *Engineering Reports*, vol. 2, no. 4, p. e12154, Apr. 2020, doi: 10.1002/ENG2.12155.
 [43] N. Andrei, C. Scarlat, and A. Ioanid, "Transforming E-Commerce Logistics: Sustainable Practices
- [43] N. Andrei, C. Scarlat, and A. Ioanid, "Transforming E-Commerce Logistics: Sustainable Practices through Autonomous Maritime and Last-Mile Transportation Solutions," *Logistics 2024, Vol. 8, Page 71*, vol. 8, no. 3, p. 71, Jul. 2024, doi: 10.3390/LOGISTICS8030071.
- [44] M. Falahat, S. C. Chong, and C. Liew, "Navigating new product development: Uncovering factors and overcoming challenges for success," *Heliyon*, vol. 10, no. 1, p. e23763, Jan. 2024, doi: 10.1016/J.HELIYON.2023.E23763.
- [45] L. Laine, "An evaluation of success and quality through a client-commissioned e-commerce website development project," 2024, Accessed: Mar. 25, 2025. [Online]. Available: http://www.theseus.fi/handle/10024/870007
- [46] H. Taherdoost, "R&D Process," pp. 111–133, 2024, doi: 10.1007/978-3-031-52565-0_6.
- [47] Madhav and Dr. D. N. Murthy, "Role of Design Thinking and Customer Engagement in Product Development," *Economic Sciences*, vol. 20, no. 2, pp. 279–286, Dec. 2024, doi: 10.69889/TX2QF009.
- [48] T. I. Hasan, C. I. Silalahi, R. Y. Rumagit, and G. D. Pratama, "UI/UX Design Impact on E-Commerce Attracting Users," *Procedia Comput Sci*, vol. 245, no. C, pp. 1075–1082, Jan. 2024, doi: 10.1016/J.PROCS.2024.10.336.
- [49] Á. Tibor Czapp *et al.*, "Dynamic Product Image Generation and Recommendation at Scale for Personalized E-commerce," *18th ACM Conference on Recommender Systems*, pp. 768–770, Aug. 2024, doi: 10.1145/3640457.3688045.
- [50] Y. Xiang, H. Yu, Y. Gong, S. Huo, and M. Zhu, "Text Understanding and Generation Using Transformer Models for Intelligent E-commerce Recommendations," Feb. 2024, Accessed: Mar. 25, 2025. [Online]. Available: https://arxiv.org/abs/2402.16035v1
- [51] C. Ming *et al.*, "EcomEdit: An Automated E-commerce Knowledge Editing Framework for Enhanced Product and Purchase Intention Understanding," Oct. 2024, Accessed: Mar. 25, 2025. [Online]. Available: https://arxiv.org/abs/2410.14276v1
- [52] M. Orzol and K. Szopik-Depczynska, "Development trends in e-commerce sector," *Procedia Comput Sci*, vol. 225, pp. 4157–4166, 2023, doi: 10.1016/J.PROCS.2023.10.412.
- [53] A. Bernovskis, D. Sceulovs, and A. Stibe, "Society 5.0: Shaping the future of e-commerce," *Journal of Open Innovation: Technology, Market, and Complexity*, vol. 10, no. 4, p. 100391, Dec. 2024, doi: 10.1016/J.JOITMC.2024.100391.
- [54] T. I. Hasan, C. I. Silalahi, R. Y. Rumagit, and G. D. Pratama, "UI/UX Design Impact on E-Commerce Attracting Users," *Procedia Comput Sci*, vol. 245, no. C, pp. 1075–1082, Jan. 2024, doi: 10.1016/J.PROCS.2024.10.336.
- [55] A. Saeed, A. Zahoor, A. Husnain, and R. M. Gondal, "Enhancing E-commerce furniture shopping with AR and AI-driven 3D modeling," https://ijsra.co.in/ijsra-2024-1114, vol. 12, no. 2, pp. 040-046, Jul. 2024, doi: 10.30574/IJSRA.2024.12.2.1114.
- [56] M. A. Ramdani, ; Prawira, F. Belgiawan, ; Fitri Aprilianty, ; Mustika, and S. Purwanegara, "Consumer Perception and the Evaluation to Adopt Augmented Reality in Furniture Retail Mobile Application," *Binus Business Review*, vol. 13, no. 1, pp. 41–56, Jan. 2022, doi: 10.21512/BBR.V13I1.7801.
- [57] R. Kumar and D. Gupta, "Strategic Shift at Titan Watches: Will it work?," Vision, 2022, doi: 10.1177/09722629221130866.
- [58] Reenu, S. Singh, S. Vig, and S. Dwivedi, "Impact of uses of Artificial Intelligence (AI) in Textile Industry in India," 2024 15th International Conference on Computing Communication and Networking Technologies, ICCCNT 2024, 2024, doi: 10.1109/ICCCNT61001.2024.10725995.
- [59] Y. Tian and R. Ball, "Parametric design for custom-fit eyewear frames," *Heliyon*, vol. 9, no. 9, p. e19946, Sep. 2023, doi: 10.1016/J.HELIYON.2023.E19946.
- [60] E. Conti and A. Chiarini, "Design-driven innovation: exploring new product development in the home appliances and furniture industry," *TQM Journal*, vol. 33, no. 7, pp. 148–175, 2021, doi: 10.1108/TQM-12-2020-0313/FULL/PDF.
- [61] Y. P. Tsang and C. K. M. Lee, "Artificial intelligence in industrial design: A semi-automated literature survey," *Eng Appl Artif Intell*, vol. 112, p. 104884, Jun. 2022, doi: 10.1016/J.ENGAPPAI.2022.104884.
- [62] S. Lu and A. Liu, "Innovative Design Thinking for Breakthrough Product Development," *Procedia CIRP*, vol. 53, pp. 50–55, Jan. 2016, doi: 10.1016/J.PROCIR.2016.07.034.
- [63] S. Roper, P. Micheli, J. H. Love, and P. Vahter, "The roles and effectiveness of design in new product development: A study of Irish manufacturers," *Res Policy*, vol. 45, no. 1, pp. 319–329, Feb. 2016, doi: 10.1016/J.RESPOL.2015.10.003.

- [64] Hitesh. Mohapatra, S. Ranjan. Mishra, and Debanjan. Pathak, "Role of emerging technologies in social science," p. 329, 2024.
- [65] G. Cao, "Industrial Design's Role in E-Commerce Product Development: A Study on Innovation Drive and Market Adaptability," *Innovation in Science and Technology*, vol. 4, no. 1, pp. 69–76, Jan. 2025, doi: 10.56397/IST.2025.01.07.
- [66] G. Cao, "Industrial Design's Role in E-Commerce Product Development: A Study on Innovation Drive and Market Adaptability," *Innovation in Science and Technology*, vol. 4, no. 1, pp. 69–76, Jan. 2025, doi: 10.56397/IST.2025.01.07.
- [67] Manish. Joshi, "Intro to E-Commerce and Social Commerce Manish Joshi," 2025