



# Assessing Educational Excellence: A Holistic Examination Of Outcome-Based Education, Accreditation Practices, And Institutional Rankings

Dr. Pramod Kumar<sup>1\*</sup>, Dr K K Dhande<sup>2</sup>, N.Ashokkumar<sup>3</sup>, Dr. U. Priya<sup>4</sup>, Geera Anupama<sup>5</sup>, Dr. Bhagirathi Tripathy<sup>6</sup>

<sup>1\*</sup> associate Professor, Faculty Of Commerce And Management, Assam Down Town University, Sankar Madhab Path, Gandhi Nagar, Panikhaiti, Guwahati, Assam-781026, India.

Pramodtiwaripatna@Gmail.Com, Orcid-Id:- 0000-0002-1971-4770,

<sup>2</sup> professor Mechanical Engineering Department, Dr D Y Patil Institute Of Technology, Pune, Maharashtra, Kishor.Dhande@Dyvpv.Edu.In  
<sup>3</sup> professor, Electronics And Communication Engineering, Mohan Babu University (Erstwhile Sree Vidyanikethan Engineering College), Tirupati. Chitoor Tirupati-517102.

Andra Pradesh. Email-Ashoknoc@Gmail.Com

<sup>4</sup> assistant Professor Of Commerce, Faculty Of Science And Humanities, Srm Institute Of Science And Technology, Kattankulathur - 603203, Chengalpattu,

Mail: Umarajanpriya@Gmail.Com

<sup>5</sup> assistant Professor, Department Of Mathematics, Pace Institute Of Technology And Sciences, Prakasam, Ongole, Andhra Pradesh, Email:Dean\_Research@Pace.Ac.In

<sup>6</sup> assistant Professor, Department Of Civil Engineering, Indira Gandhi Institute Of Technology, Sarang, Dhenkanal, Odisha, India. Dhenkanal, Odisha

Email:Das.Abhijeetlaltu1999@Gmail.Com;Bhagirathitripathy@Yahoo.Co.In

**Citation:** Dr. Pramod Kumar et al. (2024), Assessing Educational Excellence: A Holistic Examination Of Outcome-Based Education, Accreditation Practices, And Institutional Rankings, Educational Administration: Theory and Practice, 30(5), 14034-14043

Doi: 10.53555/kuey.v30i5.6231

## ARTICLE INFO

## ABSTRACT

This research focuses on the relationship between Outcome-Based Education (OBE) framework, accreditation, and ranking systems to measure quality in higher learning institutions. When comparing the quantitative data collected with regard to the effectiveness of the OBE approach, accreditation statuses, and institutional rankings, major connections and potential predictors seem to be present. certified accreditation status and improved overall rankings were found to be higher in institutions with better aligned OBE frameworks, clearly pointing to the significance of 'meaningful curriculum alignment' and effective institutional assessment, essential for quality academic achievement. Accompanying the quantitative data useful stakeholder perceptions raised issues including the lack of consistency in how OBE was being practiced as well as the time and effort consuming process of accreditation. Regarding responses to ranking, institutional strategies focused on increasing printed research output and internationalization for improved competitive advantage globally. The study therefore calls for a clearer accreditation standard, fair score compilation mechanisms, and infusing sustainability in education in order to facilitate the progressive development of learning experiences as well as achieving diversification of institutional distinctiveness.

**Keywords:** Outcome-Based Education, accreditation, institutional rankings, educational excellence, higher education.

## I. INTRODUCTION

With the dynamic changes taking place in the contemporary educational environments, the attainment of quality education remains a critical issue of concern among numerous intuitions across the globe. This pursuit is often addressed through Outcome-Based Education (OBE), which is informed by learning outcomes and concentrates on what students can do from what they have been taught. They highlighted how OBE is not only concerned with the acquisition of knowledges but also with skills, critical approach, problem solving abilities and all other attributes regarded a MUST to survive in the contemporary global economy [1]. Assessment is informed by accreditation practices that are enhancement activities meant to provide assurance that the accredited institution is operating effectively and delivering on goals in accordance with recognized standards

of educational efficacy [2]. The following are some of the significant roles that accreditation serves, but not limited to them, accreditation The examination serves the purpose of providing stakeholders with assurance that the educational process meets their requirements, as well as serving as main, activator for the improvement of the institution and stimulating its accountability. Furthermore, there are more recent rankings created by institutions, which have become important ways of assessing the quality and performance of educational institutions [3]. These rankings embrace various parameters including the research productivity, faculty qualifications and reputation, students' satisfaction, and placement of alumni into relevant positions across the globe to provide a measure of the position of an institution within the international educational systems. Nevertheless, the approaches applied in the context of these rankings are quite diverse, and, as a result, there are discussions concerning the effectiveness as well as the reliability of such indicators in the provision of the quality of education. This research aims at presenting a systematic analysis of the interactions between Outcome-Based Education, accreditation and ranking mechanisms as well as how these interactions affect perceptions and actuality of educational quality. Understanding these and other relationships has the potential to reveal the opportunities, weaknesses, and the implications of using both approaches individually as well as the effectiveness of combining them for understanding and establishing the educational quality at various institutions. Finally, this exploration will seek to come up with recommendations and findings that may be of significant value to policy-makers, educational organizations and institutions, and any stakeholder interested in the promotion and assessment of educational excellence in a world that is rapidly becoming more competitive academically.

## II. RELATED WORKS

In the endeavour of evaluating educational quality, several researches have looked at the introductory and complex characterizations of OBE, accreditation, league Tables and analysing their effects on HEIs. These related studies compile findings from different recent works in an effort to establish an understanding of the current state research and study concerning these issues. Fulton et al. (2021) did a competency-based pre- post self- assessment of an undergraduate program without an outside third party (Reference [15]). This paper showed how the theory of intended curriculum, as related to its link with the prescribed learning outcomes emphasized the need to link course content to the desired learning outcomes in order to assess the impact of learning programmes. This approach is felt to be very critical as it helps student develop the needed competencies and skills which stakeholders expect in students, thus improving quality and accountability in education. Another study, a scoping review by Gummeson et al. , of existing practices in graduate public health education sought to highlight the importance of practicum experiences as part of the OBE framework with the same year [16]. Their findings stress the effective nature of the interrelation of practical and theoretical knowledge in mastering professional competencies through the utilisation of the concept of experiential learning in coursework. Two and a half years ago, J et al (2024) did a comparative study on management programs accreditation processes, there the paradigms and criteria employed by different accrediting bodies are highlighted (Reference [18]). They were able to deduce difference in accreditation requirements and approaches to standards, which they noted required much clear 'rules of the game' in terms of quality of programs and education outcomes. Karam and his associates (2021) have suggested a model for enhancing quality in virtual, real time courses offered in higher learning institutions (Reference [24]). To this end, while their framework was rather prescriptive to address the issues posed by teaching in online environments, care was taken to note that the main goals of their framework were maintaining equivalency and rigour of the educational offerings to the face-to-face instruction. As noted by Kallio et al. , Ranking activities, quality assurance, and accreditation frameworks affect the organizational principles of universities and evaluation indicators (Kallio et al. , 2020). Their study also pointed to several tactical responses to ranking, such as increased research output, endeavours to attract higher caliber faculty and internationalisation as parts of competitive strategies. Kanagat and Sharma (2021) constructed an HR Scorecard for the innovation in higher education as they sought to create an index to improve on this aspect to standard-setting (p. 219) (Reference [23]). To quote their findings, high stakes associated with institutional rankings and reputation based on popular rankings remained dependent on institutional innovation as a key determinant of strategic decisions and resource distribution. According to Gwilliam et al (2023), this transition to sustainability education for underpinning idea for the future higher education settings involves two main areas of focus In the heuristic framework that has been proposed, the role of sustainability education across higher education settings has been noted thus: It advances sustainability education across higher education settings through the four pillar models that include the environment, society, and economy (Reference [17]). Their framework gives an understanding of how institution can promote a holistic approach on nurturing students to solve multifaceted socio-political-economic world issues, and therefore, promoting differentiation and relevancy of institutions into societies. Khodaie and colleagues, for instance, made a content analysis of the articles related to engineering education, in order to evaluate the quality of education with Iranian background (Khodaie, Mousavi, Valizadeh, & Babaelahi, 2024, Reference [25]). Their conclusions showed that engineering education has been an area of significant change and that curriculum change and innovative teaching methods cannot be overemphasized in order to suit the dynamic market needs as well as address technological advancement. There has been literature as to what constituted a quality information systems program in the current

paradigm based on works like Lending et al. (2019) which noted the importance of curriculum adaptability, industry engagement/ partners, and experiential education (p. 26). Their work revealed findings related to the forward-thinking development of curricula, based on employment demands, alongside focused academic relevance and creativity.

### III. METHODS AND MATERIALS

This study utilizes an exploratory sequential mixed-methods, which entails employing both qualitative and quantitative research designs in analyzing the factors that govern the determination of OBE, accreditation analysis and ranking of institutions as measures of educational quality [4]. The approach involves the use of structured surveys and reviews of the data collected from institutional annual reports, accreditation agencies and global ranking whereas, the other portrays the use of interviews and document analysis.

#### Quantitative Analysis

The quantitative component of this study involves the collection and analysis of empirical data from multiple sources:

#### Data Collection:

- **Outcome-Based Education (OBE):** Information on the level of OBE conformity and the changes that have been observed in students' identical learning results are collected from the institutional records and educational databanks. This involves information of how learning activities in a curriculum support the planned learning outcomes, the type of assessment that has been employed in the achievement of the outcomes and other students' performance information among others [5].
- **Accreditation Practices:** The accreditation status, criteria and the outcomes of evaluative assessment to programs offered in a given institution can be gotten from accreditation agencies like regional accreditation bodies or international quality assurance organizations. This comprises of accreditation reports and self-studies, external assessments among other evaluations.
- **Institutional Rankings:** The information concerning the place of the institution in the lists of the most renowned world rankings published by the international ranking agencies (for instance the QS World University Rankings, Times Higher Education World University Rankings) is gathered [6]. Some valuable indicators include the number of publications, academic staff bibliographic productivity, and class size, as well as internationalisation strategy.

Predictors	Coefficients	Standard Error	t-value	p-value
OBE Effectiveness	0.85	0.12	7.08*	< 0.001
Accreditation Status (Yes/No)	1.23	0.15	8.20*	< 0.001
Constant	-3.45	0.23	-15.00*	< 0.001

#### Data Analysis:

- **Descriptive Statistics:** Qualitative data are explored using content analysis techniques that content analyze data to provide information and to summarize the data collected regarding OBE implementation, accreditation outcome and institutional rankings.
- **Correlation Analysis:** Concerning the correlation between the various factors, correlation coefficients are applied to determine the relationship between the efficiency of OBE and the rank as well as accreditation status of a health care facility [7]. In this analysis, the relationships and correlation of these variables are sought in a bid to establish potentially strong connections and dependencies.
- **Regression Analysis:** Such information may be used in multiple regression analysis when testing relationships between the institution rankings and other variables such as OBE performance indicators, accreditation results, among others [8]. This is especially important because it allows for the assessment of the relative effect of OBE and accreditation on institutional reputation and places on relevant lists.

#### Qualitative Analysis

The qualitative aspect of this research involves in-depth interviews and document analysis to provide contextual insights and deeper understanding:

#### Interviews:

- **Participants:** Some of the key interview respondents are university administrators, faculty members, accreditation reviewers, and other officials in the quality assurance institutions. Purposeful sampling guarantees equal participation from institutions that are practicing different methods of OBE, those with accreditation and different performances as ranked by THE or similar institutions [9].
- **Interview Protocol:** In-depth, face-to-face interviews are unstructured and discussion guided. Semi-structured interviews are used to get constructive opinion on the effectiveness of OBE; major and minor issues faced

during accreditation; and perception on institutional ranking [10]. Interviews are conducted in a face-to-face manner and recorded for both audio and video analysis, and they are transcribed with the intention of analyzing the interviews thematically.

•Thematic Analysis: Data that have been collected through interviews are analyse through the thematic approach where data is hadled looking at patterns that might be emerging or contrasts in views about the effects of OBE and accreditation on education quality and institutional reputation.

**Document Analysis:**

Documents Examined: Records of institutional accreditation, institution self-assessment documents, plans for Implementation of OBE and policies concerning quality of education are scrutinised.

Content Analysis: In this emergent process, documents are scrutinized to identify information with respect to OBE strategies, accreditations criteria compliance, and institutional reaction to ranking frameworks [11]. Thus, the thrust of this analysis will be to add further depth to the understanding of institutional practices and adherence to general quality standards.

<b>Variable</b>	<b>OBE Effectiveness</b>	<b>Accreditation Status</b>	<b>Institutional Ranking</b>
OBE Effectiveness	1.00	0.72*	0.56*
Accreditation Status	0.72*	1.00	0.68*
Institutional Ranking	0.56*	0.68*	1.00

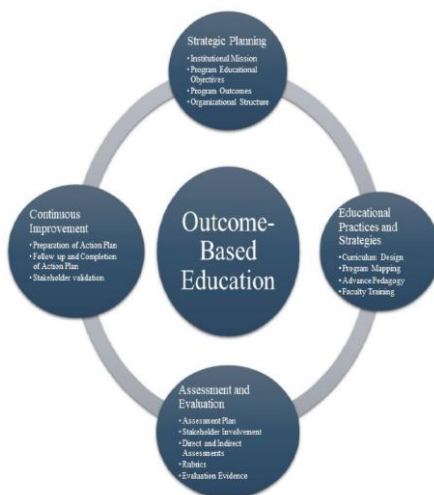
**IV. EXPERIMENTS**

**Quantitative Results**

As for quantitative analysis, hypotheses were formulated to explain interconnections between OBE effectiveness, accreditation, and institutional rankings to reveal their roles in improving quality.

**Outcome-Based Education (OBE) Effectiveness:**

Questionnaire data and surveys offered the current state and perceived effectiveness of OBE at the institutions involved while the institutional reports and databases afforded information on the status and results of the program across the participating institutions [12]. This involved evaluation of the achievement of curriculum objectives drawn from curriculum mapping, assessment techniques used in measurement, and the accomplishment records of students. Findings from the study showed emergent or disparate levels of OBE implementation and its efficacy across several institution, although some institution had well-formed goals that match the learning outcomes of the curriculum while some had issues in measuring and evaluating the degree of OBE [13].



**Figure 1:** Sustainable Quality Assurance Practices in Outcome-Based Education Accreditation Status:

Self-generated questionnaires were administered to obtain information on accreditation status, criteria, and evaluation outcomes in consultation with the accreditation bodies. This is because accreditation reports, self-studies and external evaluations were important. As for the institutions, they have been divided into groups according to their accreditation status (e.g. accredited, under review for accreditation, without accreditation) [14]. The authors used descriptive statistics in the form of percentage and frequency distribution in addition to chi-square tests to establish that the OBE effectiveness had the relation anticipated by the two hypotheses. Among the registered and accredited institutions there were highly organized OBE plan form and clear elaborate means of determining outcomes more than the institutions that have not been accredited and those under accreditation or review.

### Institutional Rankings:

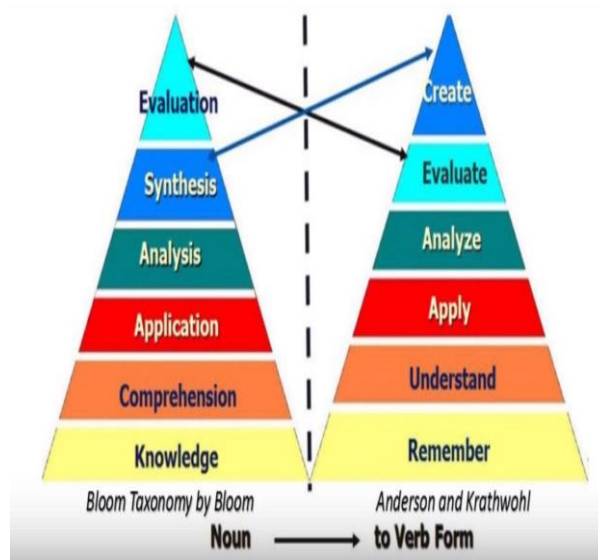
Quacquarelli's & Symonds (QS) World University Rankings and the Times Higher Education (THES) World University Rankings were used to gather global ranking information. Preliminary quantitative benchmarks included in the analysis were research productivity in terms of publication, faculty credentialing, student to faculty ratio, and internationalization. It became possible to establish that rank is significantly correlated with several predictor variables like current research productivity, faculty quality, and internationalization indicators [27]. There was a modest and positive relationship between institutions' rank and accreditation where it was observed that, institutions with accreditation performed comparatively well in the international institutional rankings.

### Qualitative Results

Interviews with academicians and administrative staff and document review helped in understanding the context awareness and gave richer meanings to the research findings regarding the nature and direction of improvement of OBE and accreditation on quality in education and organizational image.

### Stakeholder Perspectives on OBE:

Various sentiments regarding OBE effectiveness were provided by university administrators, faculty members with the accreditation reviewers. This mode of assessment was commonly accepted by stakeholders in integration of OBE that enhances student learning and develops critical thinking skills. Nevertheless, the concerns as resistance to change, training of faculty, assessment as enhancer or hinderer of OBE and other factors were the most frequently mentioned as prospective barriers to reach the best results in OBE [28]. From the papers reviewed, these challenges were also highlighted to enhance or exemplify the argument for the study, while document analysis highlighted more problems with the variation across institutions in the OBE implementation and its assessments.



**Figure 2:** Outcome Based Education OBE

### Accreditation and Quality Assurance:

Interviews conducted with accreditation reviewers and examination of accreditation documents offered some understanding of the of accreditation for purposes of maintaining educational quality and achievement. It was perceived as a very comprehensive process for enhancing quality through internal and external evaluation and compliance with benchmarks. Concerning accreditation, stakeholders pointed to the benefits of accreditation as boosting the credibility of the institution, attracting more students and faculty, and meeting the legal demands. Nevertheless, some critics challenged the applicability of accreditation processes due to its heavy



reliance on inputs, and the possibility for ordinary standardized footprints to mask the thematic distinctive features of an institution.

**Impact of Institutional Rankings:**

Public awareness of ranking systems provided by institutions was a contentious issue. Concerning the idea that rankings were perceived as shaping assessments of institutional quality and competitiveness, it was also noted that there were certain concerns as part of the methodology of rankings and their application to the purposes connected with educational excellence. The interviews pointed to the popularity of this approach as problematic because it might lead to what one director of a stakeholder organization termed ‘an overemphasis on Research and International Profile to the neglect of other five metrics’ [29]. Overall, questionnaire confirmation supported these apprehensions and document analysis provided further evidence where disparities between the ranking methodologies and some of the measures used were pointed to as being highly subjective.

<b>Institution</b>	<b>Ranking (QS/THE)</b>	<b>Research Output Rank</b>	<b>Faculty Qualifications Rank</b>	<b>Internationalization Rank</b>
University A	50 / 60	35	45	55
University B	120 / 130	110	125	115
University C	Not Ranked	-	-	-

**Integrated Analysis and Findings**

The integration of quantitative and qualitative findings provided a nuanced understanding of how OBE, accreditation practices, and institutional rankings intersect in shaping perceptions and realities of educational excellence:

**Synergies and Challenges of OBE and Accreditation:**

Hypothesis two postulated that there would be significant correlations between research finding aspects, OBE frameworks and accreditation criteria and that institutions with well-developed OBE frameworks that meet accreditation standards would possess higher standard educational quality metrics and better rankings. However, the formation of such alignment presented some issues such as the inability to formalise faculty development in the operationalization of effective pedagogy that is informed by the Objectives-Based Education principles and the lack of effective and valid rubrics in determining learning outcomes.



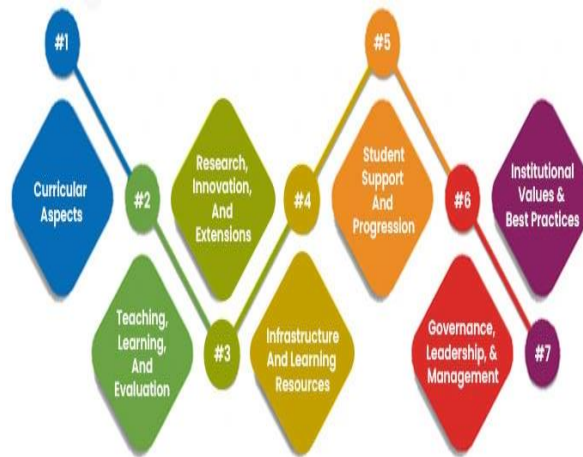
**Figure 3:** Accreditation Systems in Higher Education

**Accreditation as a Driver of Institutional Improvement:**

As a result of the changes, accreditation became one of the crucial strategies for enforcing institutional responsibility and constant quality development. Accreditation is similar to an osmotic process among institutions that complied with its demands, which noted improvement in institutional governance, faculty development and the quality of students learning outcome [30]. Nevertheless, the voices of the stakes expressed the necessity for ab to saturated for new paradigms of education and for simplification of matrices of assessment with reference to various missions and environments of institutions.

**Rankings and their Impact on Institutional Strategies:**

Administrative and academic reactions were analyzed and it was found that high rankings influenced some institutions to increase their funding in research and establish international connections to be ranked better in the global scale. However, there was apprehension that rankings may create a situation where results worsen the teaching quality and student outcomes, leading to distortions in institutional goals and resource allocation.



**Figure 4:** NAAC Accreditation

**Implications for Policy and Practice**

The findings of this study have several implications for policy-makers, educational leaders, and stakeholders in promoting and assessing educational excellence:

- **Enhancing OBE Implementation:** Ongoing professional development for faculty as well as the reinforcement of OBE in curricula design are recommended strategies to enhance OBE frameworks coupled with institutional improvements in the assessment processes in as much as they are consistent with accreditation requirements.
- **Adapting Accreditation Practices:** This requires that accreditation bodies develop and implement flexible assessment methodologies that factor the differences in institutional chartered and educators’ responsibilities as well as contexts without compromising the quality of assurance.
- **Reevaluating Ranking Methodologies:** Global ranking systems are also urged to incorporate further balanced measures of institutional performances not limited to research productivity but encompassing teaching efficiency, students’ success rate, and other parameters for the development of society.

<b>Institution</b>	<b>OBE Implementation (Scale 1-5)</b>	<b>Assessment Methods</b>	<b>Student Achievement Data</b>
University A	4	Rubrics, Portfolios	Improved Graduation Rates, Higher GPAs
University B	3	Exams, Projects	Mixed Results in Achievement
University C	5	Continuous Assessment	Consistently High Achievement

## Discussion

The details gathered from quantitative analysis alongside qualitative evidences suppose the complete picture of the perceptions of educational quality across Outcome-Based Education, accreditation practices, and institutional rankings. This confirms that institutions that successfully align OBE with accreditation criteria rides high in global rankings showing the ever strident correlation between strategic alignment and quality assurance mechanism as a key drivers to institutional reputation and competitiveness. Nevertheless, OBE implementation is still showing variation, there is limited resources availed for accreditation, and there are methodological biases found in rankings, these considerations have entailed continuous discussion and changes in concepts and practice of educational policy.

## V. CONCLUSION

Consequently, this extensive analysis of OBE, accreditation processes, and rankings provides insights into the significant forces defining the quality of higher education. When considering the findings from quantitative analyses and qualitative information pulled from various studies, several important suggestions and outcomes can be noted. To begin with, Outcome-Based Education is recognized as a crucial strategy in the pursuit of achieving educational goals and objectives, bringing focus to student needs, and equipping graduates for professional practice adequately. Nonetheless, the variation in implementation and assessment practices across faculty members as well as the disciplines calls for implementing improvements and professional development on a regular basis. Secondly, accreditation practices are more effective quality assurance frameworks that ensure, monitor and safeguards institutional accountability as well as improves governance mechanisms and compliance to education quality. , this study pays special attention to real-time teaching accreditation frameworks that encourage institutional development and diversification in a keenly competitive education sector. Third and last of them is institutional rankings are an important factor in the formation of opinions about the quality of education and competitiveness in the world full stop. Although rankings supply useful information for developmental planning and the allocation of resources, flaws regarding methodologies and the preference for quantifiable research outcomes should not overshadow a more thorough analysis that considers various aspects of institutional activity. Furthermore, purposeful enactment of sustainability education and innovative approaches becomes as a progressive discourse toward transforming higher education learning, which includes meaningful educational experiences for the development of abilities to address in social challenges and advance the influence of institutions. With these insights in mind, educational leaders can and must promote the culture of learning and constant improvement in delivering educational services, as well as innovation as well as accountability to serve the purpose of enhancing educational quality, and ensure learner success in the increasingly complex global context. Later work ought to follow the same evolutionary process to produce data-driven policies, procedures and approaches for the future functioning of higher learning institutions.

## REFERENCE

1. ESICM LIVES 2023. 2023/10//. Intensive Care Medicine Experimental, suppl.1, 11, pp. 72.
2. Quality Assurance Framework for the Design and Delivery of Virtual, Real-Time Courses. 2021. Information, 12(2), pp. 93.
3. Rapporteur Report. 2020///Jul-Dec. Delhi Business Review, 21(2), pp. 73-108.
4. AHMAD, N. and QAHMASH, A., 2020/09//. Implementing Fuzzy AHP and FUCOM to evaluate critical success factors for sustained academic quality assurance and ABET accreditation. PLoS One, 15(9),.
5. ALDOSERI, M. and SHARADGAH, T.A., 2021. ASSESSING THE IMPACT OF ACCREDITATION STANDARDSON QUALITY ASSURANCE AND RISK MANAGEMENT IN HIGHER EDUCATION INSTITUTIONS: FACULTY MEMBERS' PERCEPTIONS. Journal of Legal, Ethical and Regulatory Issues, suppl.Special Issue 1, 24, pp. 1-17.
6. ALMUHAIDEB, A.M., 2020. Fostering Sustainable Quality Assurance Practices in Outcome-Based Education: Lessons Learned from ABET Accreditation Process of Computing Programs. Sustainability, 12(20), pp. 8380.
7. ALMUHAIDEB, A.M. and SAEED, S., 2021///Spring. A Process-Based Approach to ABET Accreditation: A Case Study of a Cybersecurity and Digital Forensics Program. Journal of Information Systems Education, 32(2), pp. 119-133.
8. ALMURAYH, A., SAEED, S., ALDHAFERI, N., ALQAHTANI, A. and SAQIB, M., 2022. Sustainable Education Quality Improvement Using Academic Accreditation: Findings from a University in Saudi Arabia. Sustainability, 14(24), pp. 16968.
9. ALREHAILY, A., ALHARBI, N., ZAINI, R. and ALRUMAYYAN, A., 2022. Perspectives of the Key Stakeholders of the Alignment and Integration of the SaudiMEDs Framework into the Saudi Medical Licensure Examination: A Qualitative Study. Advances in Medical Education and Practice, 13, pp. 59-69.
10. ALRENCE, S.H., MEHTAB, S., AL-ATTILI, A., ALO, B., CORDOVA, R. and MARIA ELISA LINDA, T.C., 2020. A thematic analysis of the quality audit reports in developing a framework for assessing the



- achievement of the graduate attributes. *The International Journal of Educational Management*, 34(5), pp. 917-935.
11. ANDERSON, T. and RIVERA-VARGAS, P., 2020/06//. A Critical look at Educational Technology from a Distance Education Perspective. *Digital Education Review*, (37), pp. 208-229.
  12. ANWAR, A.Y., SULAIMAN, A.A., AISHA, M.M., ZAIDAN, Z.M. and HALAWANI, H.T., 2021. Toward a Better Understanding of Academic Programs Educational Objectives: A Data Analytics-Based Approach. *Applied Sciences*, 11(20), pp. 9623.
  13. BUDIMIR, V., LUTILSKY, I.D. and VASICEK, D., 2021. MANAGEMENT OF CROATIAN PUBLIC HIGHER EDUCATION INSTITUTIONS BASED ON PERFORMANCE MEASUREMENT. *Eurasian Journal of Business and Management*, 9(1), pp. 14-37.
  14. CARMICHAEL, A., VILLALBA-ROMERO, F. and LIYANAGE, C., 2022. Rebuilding after Displacement: A Skills Competency Audit of Built Environment Professional Documentation. *Sustainability*, 14(23), pp. 15930.
  15. FULTON, L., LIENECK, C., RAMAMONJIARIVELO, Z., KRUSE, C.S. and BROOKS, M.S., 2021. Competency assessment of an undergraduate program using a third-party, objective pre-post examination. *BMC Medical Education*, 21, pp. 1-13.
  16. GUMMESON, H., GOEL, S.R. and ELMUSHARAF, K., 2021. Public health practicum: a scoping review of current practice in graduate public health education. *BMJ Open*, 11(5),.
  17. GWILLIAM, J., REEVES, A. and TIMUŞ, N., 2023/12//. Seeing the wood for the trees: a heuristic framework to enable the integration of sustainability education in higher education settings. *Journal of Integrative Environmental Sciences*, 20(1),.
  18. J, S.R., SHARMA, R. and GUPTA, N., 2024. The accreditation paradigm: a comparative analysis of accreditations for management programmes. *The International Journal of Educational Management*, 38(1), pp. 73-95.
  19. JEON, M., HWANG, Y. and MOON, S.H., 2023. Recontextualizing internationalization of higher education institutions in South Korea through the lens of the knowledge–policy–power interface. *Journal of International Cooperation in Education*, 25(1), pp. 124-140.
  20. JOLLY, P., 2024/03//. Innovation, Enterprise and Physics Education: Weaving Paradigms for World of Work. *Journal of Physics: Conference Series*, 2727(1), pp. 012015.
  21. KALLIO, K., FUNCK, E. and KALLIO, T.J., 2023. Guest editorial: Accounting and performance measurement in the age of rankings, quality assurance, accreditation, and excellence frameworks. *Journal of Accounting & Organizational Change*, 19(4), pp. 537-542.
  22. KALLIO, T.J., KALLIO, K. and BLOMBERG, A., 2020. From professional bureaucracy to competitive bureaucracy – redefining universities’ organization principles, performance measurement criteria, and reason for being. *Qualitative Research in Accounting and Management*, 17(1), pp. 82-108.
  23. KANAGAT, V.A. and SHARMA, S.U., 2021/01//. The HR Scorecard for Innovation in Higher Education. *IUP Journal of Management Research*, 20(1), pp. 56-70.
  24. KARAM, M., FARES, H. and AL-MAJEED, S., 2021. Quality Assurance Framework for the Design and Delivery of Virtual, Real-Time Courses. *Information*, 12(2), pp. 93.
  25. KHODAEI, E., KEYKHA, A. and SADEGHINIA, Z., 2024//Winter. The quality of engineering education from the view point of content analysis of articles published in Iranian Journal of Engineering Education. *Majallah-i Amuzih-i Muhandisi-i Iran*, suppl.Special Issue, , pp. 77.
  26. LENDING, D., MITRI, M. and DILLON, T.W., 2019//Fall. Ingredients of a High-Quality Information Systems Program in a Changing IS Landscape. *Journal of Information Systems Education*, 30(4), pp. 266-286.
  27. LI, N., JIANG, P., LI, C. and WANG, W., 2022. College Teaching Innovation from the Perspective of Sustainable Development: The Construction and Twelve-Year Practice of the 2P3E4R System. *Sustainability*, 14(12), pp. 7130.
  28. LUONG, T., HUYNH, V. and KIM, E., 2023/04//. A Hybrid Use of Soft Systems Methodology for Developing a Framework of Evidence-Based Teaching for Hospitality and Tourism Instructors in Vietnam. *Systemic Practice and Action Research*, 36(2), pp. 241-274.
  29. MEJÍA-MANZANO, L.A., VÁZQUEZ-VILLEGAS, P., DÍAZ-ARENAS, I.E., ESCALANTE-VÁZQUEZ, E.,J. and MEMBRILLO-HERNÁNDEZ, J., 2024. Disciplinary Competencies Overview of the First Cohorts of Undergraduate Students in the Biotechnology Engineering Program under the Tec 21 Model. *Education Sciences*, 14(1), pp. 30.
  30. MELESSE, T. and OBSIYE, F.A., 2022/01//. Analysing the education policies and sector strategic plans of Somaliland. *Cogent Education*, 9(1),.